Topdanmark in 2017

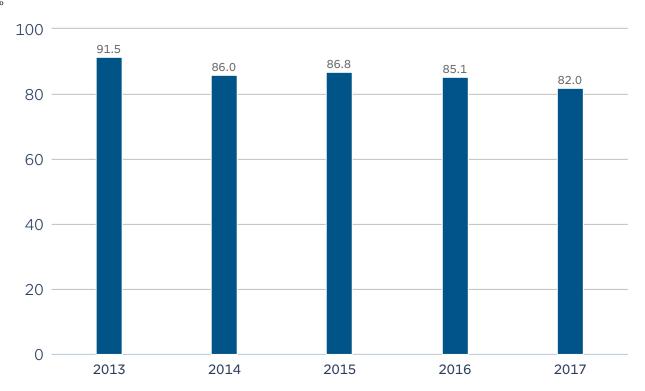
Topdanmark's profit before taxes for 2017 was DKK million 2,235 (1,942). Combined ratio was 82.0 (85.1). The improvement was due to a very low claims trend in large claims and in weather-related claims as well as a higher level of run-off profits. Topdanmark's Board of Directors proposes to the AGM of 2018 a dividend of DKK 19 per share

The profit on life insurance increased to DKK 249 million from DKK 189 million in 2017. The improvement was primarily due to a higher investment result and an improvement in the profit on sales and administration.

A combination of risk-based prices, restrictive acceptance criteria and focus on increasing the customer satisfaction and engagement of profitable customers has resulted in a relatively stable development in combined ratio.

Combined Ratio Topdanmark, 2013–2017





Topdanmark's investment return was DKK 396 million. Good investment return was achieved despite limited financial risk, where the interest rate risk of the reserves are covered on the asset side through investment in bonds of the same duration as on the liability side.

In 2017, Topdanmark initiated the first activities in order to achieve the goal of becoming Denmark's best-run insurance company.

The Main Elements of the Activity Plan and Status are:

· Topdanmark will continue investing in efficiency

improvement in 2018. The expenses are expected to



- represent 0.5-1 percentage points on combined ratio.
- In non-life insurance, Topdanmark has distribution agreements with Danske Bank and Sydbank. In 2017, Topdanmark's multi-distribution strategy was supplemented with an agreement with Coop, the largest supermarket chain in Denmark.
- In life insurance, Topdanmark achieved a 11 per cent growth and is thus still one of the fastest-growing life insurance companies in Denmark. Topdanmark holds a good position based on competitive investment returns, high customer satisfaction and low administrative costs.

Digitalization, Efficiency and Transformation

Digitalization

- Self-service
- Online purchase

- 16.2% of new sales are initiated digitally and processed digitally in full or partly
- 57.2% of claims are reported digitally via Topdanmark's website or glass portal

Efficiency

• Process optimization and automation

- 28 processes are executed via RPA (Robot Process Automation)
- Experimenting with Experimenting with Machine Learning for two processes
- Outsourcing of business processes and IT development
- Topdanmark has reduced the number of FTEs by 10% since May 2016

Transformation

- Culture
- Digital readiness

- Since 2016, Topdanmark has established Innovation Lab to ensure digital readiness
- Topdanmark has entered into an agreement with Singularity University in Denmark



Topdanmark is the second largest non-life insurance company and the sixth largest life insurance company in Denmark.

In non-life insurance, Topdanmark has a 17 per cent market share. Topdanmark focuses on the private, agricultural and SME market where the company has around 600,000 customers and handles around 300,000 claims a year.

In life insurance, Topdanmark has a 9 per cent market share in Denmark and serves around 130,000 Danish small and medium-sized companies and private customers. The majority are group pension customers with compulsory pension schemes for the employees. Topdanmark is Sampo plc's subsidiary. Sampo plc held 46.7 per





cent of Topdanmark's shares at the end of 2017.

